

Member of the SNC-Lavalin Group





What is MMC?

Why do MMC in Housing?

Why Partner?

How to Engage MMC

The Future?





So What is MMC Really?







Why do MMC?

Government Mandate

Minimum 20% of Affordable Building Fund designated to MMC.

Capacity

Homes shortfall of 150,000+ per annum.

Other Issues

Labour & Skills







Why do MMC – The Benefits

Speed – up to 50% faster

Safety – 10x safer

Sustainability – waste / performance

Quality – process systems

Reduced Disruption – community impact.

Predictability – revenue / occupation

Social Value & ED&I – levelling up

Digital Transformation - BIM

Productivity – labour and material











Why are Partnerships Essential in MMC?

Early Consideration

- Assessment of Approach
- Stakeholder Analysis
- > Identification of Best Fit

Open Protocol Design

- Flexibility
- Supply Chain Robustness

Long Term Benefits

- > Volume Commitment
- Aligned Incentives
- Year on Year Improvements
- Net Zero Targets





Homes England Study

Context

- > 1500 homes, 8 sites, 6 providers
- Partners
 - > HE, UCL, BRE, Atkins, F+G
- > 15 Key Themes
 - Pace, Cost, Labour, Planning, PMV, Safety, Waste, Logistics, Delivery Quality, Sales, Life Cycle, Economic, Social Value, Wellbeing.

Challenges

- > Lack of Common Data Collection Method
- Variable data quality
- > Project / site variables
- External Influences





Design Process / Considerations

Standardisation

- Layout
- > Focus on high work areas
- Component approach

Adaptability

- Disability Provision
- > Future Extensions
- Tech developments
- > Non structural elements

Restrictions

- Design to the system not against
- > Trust the specialist





Other Considerations

Procurement

- Frameworks
- Contractual Approach
- > Long Term Commitment

Finance

- Cash Flow Profile
- > Payment Terms
- Valuations
- Insurances

Programme

- > Decision Making Process
- Certainty of Site Works





How do I engage with MMC and DfMA?

RIBA Stages of Work

> DfMA Overlay - 2021

MMC Assessment Process

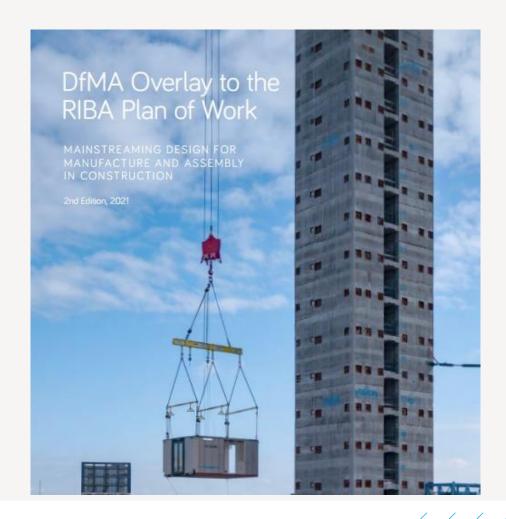
- As early as possible Stage 0
- > Continually reviewed Stages 1-4

Open Protocol

- Flexibility as project develops
- > Refined through later stages

Specialist MMC Advice

- Design and delivery knowledge
- Agnostic approach





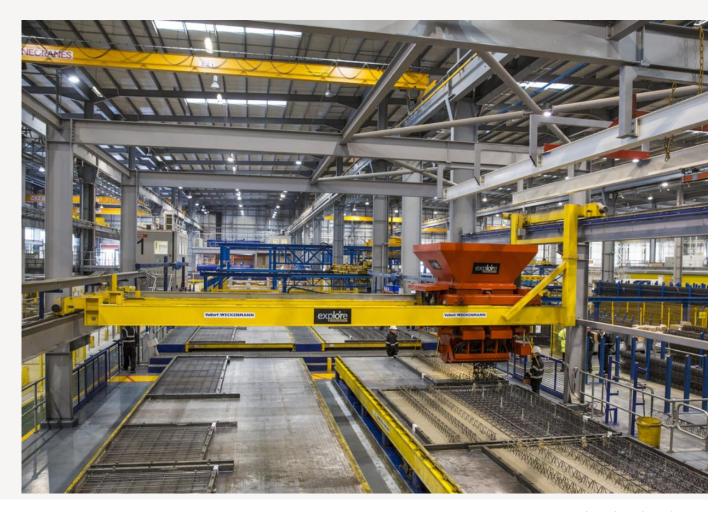
Technology in MMC Manufacturing

Shop Floor Data

- Live Data Terminals
- > QR Code work logging
- > RFID Tagging
- > Embedded Performance monitoring
- > Cloud based Cradle to Grave QA Processes

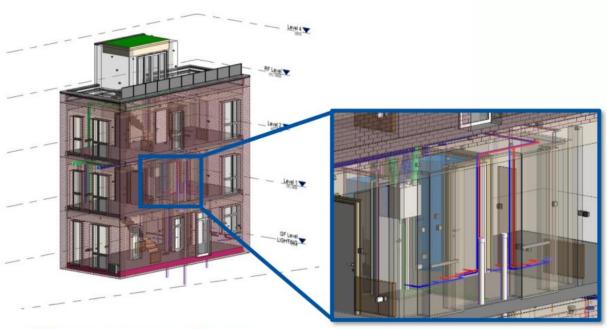
Production Processes

- › Automatic cutting and assembly
- > Process Breakdown
- Sub Assemblies
 - > 3rd Party Supply Chains

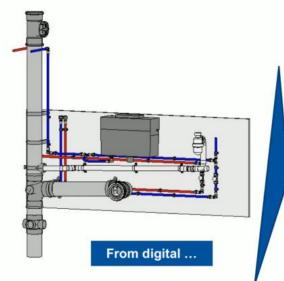




Sub Assemblies



- The customer provides the
 Architectural General Arrangement
 Revit model
- 2. Any Mechanical and Electrical details are superimposed into the Revit model for review
- 3. The areas of possible opportunity can be isolated in the Revit model and assessed in detail



4. These opportunities are then reviewed, designed into specific deliverable subassemblies as the above, ready to issue for customer approval as a "digital twin"



5. This digital model generates manufacturing details automatically, from a parametric bill of materials, which in turn generates code for DXF files for our CNC machines



Technology – The Future?

Processes – Off and On site

- > Robotics
- > 3D Printed Elements
- Data capture / workflows

Materials

- Manufacturing Based Materials
 - > Dry Finishes
 - Dry Jointing
- Heating Systems
 - > All electric
- > Plug and play connections





Have we been here before?



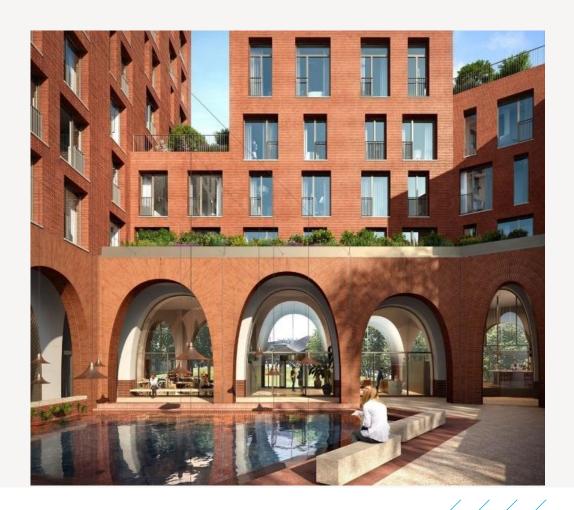




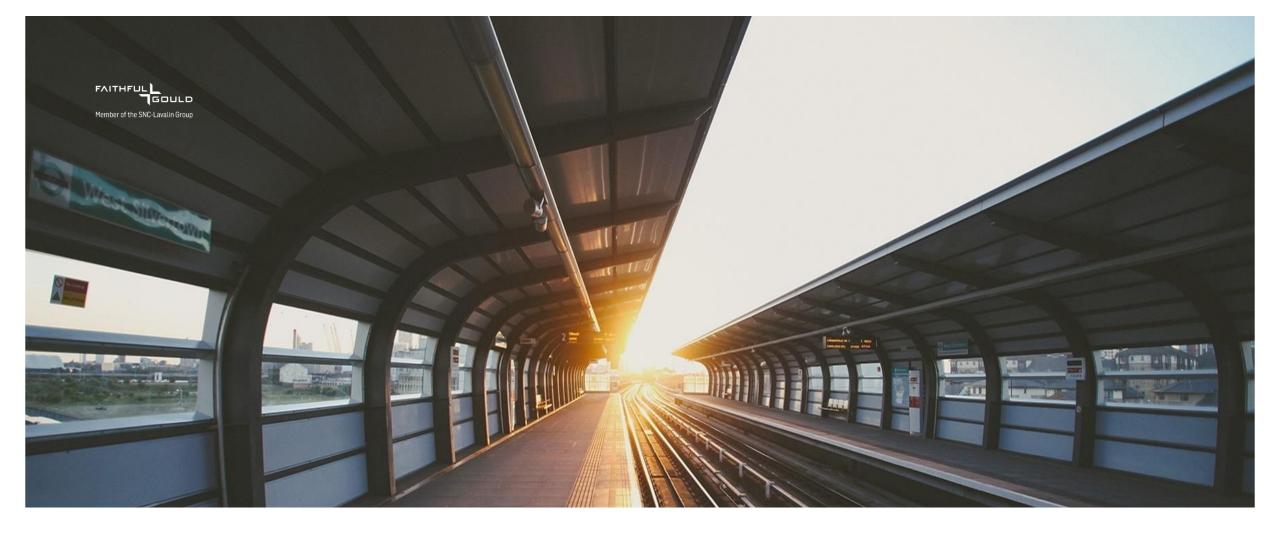
So why is it different this time?











Thank you for your attention – for more information please contact me direct – stephen.wightman@fgould.com