Provision by district/borough

A large part of the workstream has been on developing and refining a range of strategies including housing, community, older people’s strategies and planning. Working with partners across the ten districts has also enabled improvements in the operation of current schemes, providing immediate results. The following pages outline the activity in each district or borough.

Broxbourne

Baseline provision 2005
In Broxbourne 55 residential care beds and 10 nursing care beds were funded by Adult Care Services. 71 residential care beds and 12 nursing care beds were available for self-funding residents.

There were 830 sheltered housing units; 554 of these were managed as social-rent schemes by a number of RSLs with the remainder being provided through the private sector as leasehold schemes. The majority of social-rented sheltered housing units were owned by Broxbourne Housing Association.

There were 111 extra care housing units; 60 operating as flexicare housing and managed as social-rented schemes with revenue funding being provided through Adult Care Services. The remaining extra care housing schemes were provided through the private sector with private funding.

Increasing capacity and choice
Adult Care Services has estimated that 88 additional care home places will be required in the period up to 2010/11. An additional 45 flexicare housing places will be needed. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection, Adult Care Services estimates that by 2020/21 Broxbourne will require a further 139 social-funded flexicare housing places and a further 13 care home places.

Progress to date
A single Local Area Programme Board has been set up across East Herts and Broxbourne to take forward the detailed work. The Board comprises local representatives from Broxbourne Borough Council, East Herts District Council, Adult Care Services, RSLs including Broxbourne Housing Association and the NHS.

Action plan
Planning permission has been agreed to extend Belmont View residential care home by 25 places with a view to introduce future flexibility.

Reprovision of existing council-owned residential care is under discussion to increase capacity and choice, including the opportunity to add 38 care home beds. Plans for housing development in discussion include the additional flexicare housing required.
Dacorum

Baseline provision 2005

In Dacorum, 371 residential care beds and 61 nursing care beds were funded by Adult Care Services. 284 residential care beds and 47 nursing care beds were available for self-funding residents.

The Primary Care Trust commissioned a total of 24 community bed spaces and 10 continuing care block beds. There was one hospice in the borough providing inpatient and community services.

There were 1992 sheltered housing units; 1908 of these were managed as social-rent schemes by a number of RSLs with the remainder being provided through the private sector as leasehold schemes. The majority of social-rented sheltered housing units were managed by Dacorum Borough Council directly.

There were 172 extra care housing units; 14 operating as flexicare housing and managed as social-rented schemes with revenue funding being provided through Adult Care Services. The remaining extra care housing schemes were provided through the private sector with private funding.

Increasing capacity and choice

Adult Care Services has estimated that a further 36 care home places will be required in the period up to 2010/11. A further 300 flexicare housing places will be needed. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection, Adult Care Services estimate that by 2020/21 Dacorum will require a further 39 flexicare housing units and a further 178 care home beds.
**Progress to date**
A Local Area Programme Board has been set up in Dacorum comprising local representatives from Dacorum Borough Council, Adult Care Services, Age Concern Dacorum and the NHS.

A further 41 units at Evelyn Sharp House have been designated as flexicare housing.

Dacorum Senior Voice has agreed to act as a consultative body to the local Board.

A newly built private care/nursing home in Hemel Hempstead now provides 88 beds.

**Action plan**
The intermediate care review will explore the use of PCT-commissioned community beds at Gossoms End.

Discussions have commenced to remodel an existing sheltered scheme to flexicare housing to provide 22 places.

It is expected that borough council housing stock will transfer to a community housing trust; the Local Area Programme Board is contributing to the plans.

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**Dacorum current and planned accommodation with care**

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<th></th>
<th>Baseline 2005</th>
<th>Growth needed by 2010/11</th>
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East Herts

Baseline provision 2005
In East Hertfordshire 246 residential care beds and 76 nursing care beds were funded by Adult Care Services. 202 residential care beds and 127 nursing care beds were available for self-funding residents.

The Primary Care Trust commissioned a total of 88 community bed spaces and 59 continuing care block beds.

There were 1281 sheltered housing units; 1122 of these were managed as social-rent schemes by a number of RSLs with the remainder being provided through the private sector as leasehold schemes. The majority of social-rented sheltered housing units were owned by South Anglia Housing Ltd/Epic Housing Trust and Riversmead Housing Association.

There were 53 extra care housing units; 24 operating as flexicare housing and managed as social-rented schemes with revenue funding being provided through Adult Care Services. The remaining extra care housing schemes were provided through the private sector with private funding.

Increasing capacity and choice
Adult Care Services has estimated that 80 additional care home places will be required in the period up to 2010/11. This provision will be met through re-configuration of existing services and by commissioning additional places. A further 330 additional flexicare housing places are required. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection Adult Care Services estimates that by 2020/11 East Herts will require a further 117 social-funded flexicare housing places and a further 294 care home places.

Progress to date
A single Local Area Programme Board has been set up across East Herts and Broxbourne to take forward the detailed work. The Board comprises local representatives from East Herts District Council, Broxbourne Borough Council, Adult Care Services, RSLs including Circle Anglia Housing Association and Riversmead Housing Association and the NHS.

Bircherley Court is being rebuilt as flexicare housing to provide 82 places including 12 leasehold in two phases, in 2010 and 2011.

Action plan
The intermediate care review will explore the use of services at Herts & Essex Hospital and Westgate House Care Centre.

Discussions are taking place with the district council and local providers to achieve 60-100 flexicare housing places in Bishops Stortford.

Discussions are also underway with a local provider about a further scheme, comprising 60 units, in Hertford.

Initial discussions about reprovision of a care home in East Herts have commenced which could result in increased units.
### East Herts current and planned accommodation with care

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<th>Baseline 2005</th>
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Private funded Extra care 29 76 406
Residential care 202 42 158 109
Nursing care 127 26 98

Social funded Flexicare housing 24 330 117 82 100-120
Residential care 246 -40 15
Nursing care 76 52 23
All care home units 651 80 294
All units with care 704 486 817 109 82 100-120
Hertsmere

Baseline provision 2005
In Hertsmere 204 residential care beds and 93 nursing care beds were funded by Adult Care Services. 372 residential care beds and 147 nursing care beds were available for self-funding residents.

The Primary Care Trust commissioned a total of 72 community bed spaces.

There were 1342 sheltered housing units; 867 of these were managed as social-rent schemes by a number of RSLs with the remainder being provided through the private sector as leasehold schemes. The majority of social-rented sheltered housing units are managed by William Sutton Housing Association (formerly Ridgehill) and Aldwyck Housing Group following a stock transfer from Hertsmere Borough Council.

There were 142 extra care housing units; 45 operating as flexicare housing and managed as social-rented schemes with revenue funding being provided through Adult Care Services. The remaining extra care housing schemes were provided through the private sector with private funding.

Increasing capacity and choice
Adult Care Services has estimated that 4 additional care home places will be required in the period up to 2010/11. This provision will be met through re-configuration of existing services and by commissioning additional places. An additional 30 flexicare housing places are required. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection Adult Care Services estimate that by 2020/21 Hertsmere will require a further 85 flexicare housing places and a further 91 care home beds.

Progress to date
A single Local Area Programme Board has been set up for Watford, Three Rivers and Hertsmere comprising local representatives from Hertsmere Borough Council, Watford Borough Council, Three Rivers District Council, Adult Care Services, representatives from RSLs in the area and the NHS.

Aldwyck Housing Group has agreed the development of three of their schemes in Bushey to flexicare housing, this will provide 89 units by the end of 2009.

Action plan
Options being considered include a retirement village.

The intermediate care review will examine the provision of services at Potters Bar Community Hospital and Windmill House.
North Herts

Baseline provision 2005
In North Hertfordshire 298 residential care beds and 189 nursing care beds were funded by Adult Care Services. 424 residential care beds and 168 nursing care beds were available for self-funding residents.

The Primary Care Trust commission a total of 71 community bed spaces.

There were 1615 sheltered housing units; 1104 of these were managed as social-rent schemes by a number of RSLs with the remainder being provided through the private sector as leasehold schemes. The majority of social-rented sheltered housing units are owned and managed by North Hertfordshire Homes on behalf of North Hertfordshire District Council, and by Howard Cottage Housing Association.

Increasing capacity and choice
Adult Care Services has estimated that a further 2 care home places will be required in the period up to 2010/11. An additional 285 flexicare housing places are required. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection Adult Care Services estimates that by 2020/21 North Herts will require a further 37 social-funded flexicare housing places and a further 351 care home beds.
**Progress to date**
A Local Area Programme Board has been set up in North Hertfordshire, comprising representatives from North Hertfordshire District Council, Adult Care Services, North Herts Homes, Howard Cottage Housing Association, Age Concern and the NHS.

North Herts Homes has undertaken a review of its sheltered housing accommodation.

A new private extra care housing scheme has opened in Hitchin.

**Action plan**
It has been agreed that three North Herts Homes sheltered housing schemes will become Adult Care Services-funded flexicare housing in winter 2009 and one more in early 2010, providing a total of 146 places.

The intermediate care review will examine services at Bulwer Lytton residential home, Royston Hospital and Hitchin Hospital.

The reviews of candidate projects have revealed further opportunities for remodelling good sheltered housing stock to flexicare housing.

A review of county council owned-residential care provision in the area is ongoing.

A site in Royston is under discussion for flexicare housing.

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**North Herts current and planned accommodation with care**

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<th>Baseline 2005</th>
<th>Growth needed by 2010/11</th>
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**St Albans**

**Baseline provision 2005**
In St Albans 257 residential care beds and 64 nursing care beds were funded by Adult Care Services. 394 residential care beds and 154 nursing care beds were available to self-funding residents.

The PCT commissioned a total of 65 community bed spaces. Grove House Hospice in St Albans provides inpatient and community services.

There were 1007 sheltered housing units; 478 of these were managed as social-rent schemes by a number of RSLs with the remainder being provided through the private sector as leasehold schemes. The majority of social-rented sheltered housing units are managed by St Albans City and District Council.

There were no extra care housing units in the district.

**Increasing capacity and choice**
Adult Care Services has estimated that 39 additional care home places will be required in the period up to 2010/11. This provision will be met through re-configuration of existing services and by commissioning additional places. A total of 225 flexicare housing places is required. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection Adult Care Services estimates that by 2020/21 St Albans will require a further 4 social-funded flexicare housing places and a further 163 care home beds.

**Progress to date**
A Local Area Programme Board has been set up in St Albans comprising local representatives from St Albans City and District Council, Adult Care Services and the NHS.

Planning permission has been granted for 20-bed extensions for two residential care homes: Willow Court in Harpenden and Fosse House in St Albans.

Following a sheltered housing review, the district council is implementing improvements to its stock and reducing the number of units to 202.

**Action plan**
The intermediate care review will examine service provision at Harpenden Memorial Hospital and St Albans City Hospital.

Two existing sheltered housing schemes owned by St Albans District Council could be redeveloped as flexicare housing schemes. The programme manager is working closely with the district council to select a partner RSL to take this forward.

The programme manager is in discussion with private developers regarding a proposed retirement village which could include up to 150 units of private flexicare housing.
## Stevenage

**Baseline provision 2005**

In Stevenage there were 141 residential and 71 nursing care home beds funded by Adult Care Services. 74 residential care beds and 19 nursing care beds were available to self-funding residents. The PCT commissioned a total of six continuing care bed spaces.

There were 1254 sheltered housing units; 1170 of these were managed as social-rent schemes by a number of RSLs, principally Stevenage Homes, the ‘arms-length’ management organisation of Stevenage Council.

There were 45 flexicare housing units all of which were managed as social-rented schemes with revenue funding being provided through Adult Care Services. There were no private extra care housing schemes.

### Increasing capacity and choice

Adult Care Services has estimated that 17 additional care home places will be required in the period up to 2010/11. This provision will be met through re-configuration of existing services and by commissioning additional places. A further 165 flexicare housing places will be needed. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection Adult Care Services estimates that by 2020/21 Stevenage will require 72 further social-funded flexicare housing places. 28 additional care home beds will also be needed.

### St Albans current and planned accommodation with care

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<th>Baseline 2005</th>
<th>Growth needed by 2010/11</th>
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Progress to date
A Local Area Programme Board has been set up in Stevenage to take forward the detailed work, comprising local representatives from Stevenage Borough Council, Adult Care Services, Stevenage Homes, Age Concern and the NHS.

Stevenage Homes has completed a review of their sheltered housing in partnership with the district council.

Action plan
Newhaven residential care home in Stevenage will be re-provided with 50 more bed spaces and greater flexibility on a new site at Pin Green.

Stevenage current and planned accommodation with care

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<td>315</td>
<td>62</td>
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* some of these beds will be available for nursing care or privately funded individuals

Three Rivers

Baseline provision 2005
In Three Rivers 232 residential care beds and 68 nursing care beds were funded by Adult Care Services. 204 residential care beds and 277 nursing care beds were available to self-funding residents.

There were 950 sheltered housing units; 746 of these were managed as social-rent schemes by a number of RSLs and by Three Rivers District Council. Following a tenant ballot in July 2007 the ownership and management of the housing transferred to a newly formed housing association (Thrive Homes).
There were 244 extra care housing units, all of which were managed as private schemes. There were no social-rented schemes with revenue funding being provided through Adult Care Services.

**Increasing capacity and choice**
Adult Care Services has estimated that 47 additional care home places will be required in the period up to 2010/11. This provision will be met through re-configuration of existing services and by commissioning additional places. 180 flexicare housing places are required. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection Adult Care Services estimates that by 2020/21 Three Rivers will require five fewer social-funded flexicare housing places, this may entail a change in tenure of existing places. Three Rivers will also require 173 additional care home beds.

**Progress to date**
A single Local Area Programme Board has been set up for Watford, Three Rivers and Hertsmere comprising local representatives from Hertsmere Borough Council, Watford Borough Council, Three Rivers District Council, Adult Care Services, representatives from RSLs in the area and the NHS.

**Action plan**
Adult Care Services with Housing 21 are preparing a planning application for a 100 unit flexicare housing scheme in South Oxhey, expected to be completed during 2011.

Discussions are progressing for the remodelling of a current 55 units of sheltered/elderly designated to flexicare housing.

### Progress to date

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**Watford**

**Baseline provision 2005**
In Watford 207 residential care beds and 18 nursing care beds were funded by Adult Care Services. 197 residential care beds and 57 nursing care beds were available to self-funding residents.

There were 1148 sheltered housing units; 751 of these were managed as social-rent schemes by a number of RSLs, the majority by Watford Community Housing Trust following a stock transfer.

There were 14 flexicare housing units, all of which were managed as social-rented schemes with revenue funding being provided through Adult Care Services. There were no private sector extra care housing schemes.

**Increasing capacity and choice**
Adult Care Services has estimated that 35 fewer care home beds for older people will be required in the period up to 2010/11; however by 2021, 37 additional beds will be needed so there is an overall predicted need for two additional beds between 2005 and 2021.

A further 165 flexicare housing places will be needed. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection Adult Care Services estimates that by 2020/21 Watford will require 58 further social-funded flexicare housing places.

**Progress to date**
A single Local Area Programme Board has been set up for Watford, Three Rivers and Hertsmere comprising local representatives from Hertsmere Borough Council, Watford Borough Council, Three Rivers District Council, Adult Care Services, representatives from RSLs in the area; and the NHS.

The number of units designated as flexicare housing at Rutland Lodge has been increased from 14 to 31.

A new private care home in Watford is providing 65 beds.

**Action plan**
Watford Community Housing Trust has appointed architects to rebuild a sheltered housing scheme to include around 75 new flexicare housing units. Two further schemes may be suitable for clustering to share a flexicare housing team.

The intermediate care review will explore the use of PCT-commissioned beds at Langley House.
Welwyn Hatfield

Baseline provision 2005

In Welwyn Hatfield there were 251 residential care beds and 82 nursing care beds funded by Adult Care Services. There were 130 residential care beds and 68 nursing care beds available to self-funding residents.

There were 2778 sheltered housing units; 2550 of these were managed as social-rent schemes by Welwyn Hatfield District Council and a smaller number by RSLs.

There were 27 flexicare housing units, all of which were managed as social-rented schemes with revenue funding being provided through Adult Care Services. There were no private sector extra care housing schemes.

Increasing capacity and choice

Adult Care Services has estimated that 27 additional care home places will be required in the period up to 2010/11. This provision will be met through re-configuration of existing services and by commissioning additional places. A further 225 flexicare housing places will be needed. Revenue funding for these places has been agreed.

In addition to the 2010/11 projection Adult Care Services estimates that by 2020/21 Welwyn Hatfield will require a further 29 social-funded flexicare housing places and an additional 43 care home beds.

Progress to date

A Local Area Programme Board has been set up for Welwyn Hatfield comprising representatives from Welwyn Hatfield District Council, Adult Care Services, and the NHS.
The Board has contributed to plans for the district council housing stock to be managed as a community trust from 2009.

**Action plan**
The county council is planning to re-provide a care home on a larger site.

Work is being undertaken to remodel a sheltered housing scheme with 110 units in Welwyn Garden City into a flexicare housing scheme. There is also the possibility of a site in Hatfield being remodelled in future years.

The intermediate care review will examine the provision of services at Queen Victoria Memorial community hospital.

A hotel in Welwyn has been purchased by a residential care provider and could provide 113 beds.

A care home in Hatfield is planning an extension; the programme manager is giving advice to ensure the type of provision meets the projected needs.

### Welwyn Hatfield current and planned accommodation with care

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<th>Baseline 2005</th>
<th>Growth needed by 2010/11</th>
<th>Projected further growth needed by 2020/21</th>
<th>Growth between 2005 and 2009</th>
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## Total Hertfordshire current and planned accommodation with care

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**Note**

Flexicare housing (the model of extra care housing commissioned by Hertfordshire County Council) comprises a balanced community of older people ranging from older people with little or no care needs through to older people with needs equivalent to residential care, including dementia. One third of the numbers estimated refers to older people choosing flexicare housing as an alternative to residential care; one third refers to older people choosing flexicare housing as an alternative to a typical community care package and one third refers to older people who may be considered below Fair Access to Care Services eligibility threshold but who choose flexicare housing in order to access the accommodation and services provided.